

INFRASTRUCTURE LEASING & FINANCIAL SERVICES LIMITED
Committees as on November 4, 2025

(1) **Audit Committee :**

Reconstituted in IL&FS Board meeting September 1, 2025

Reconstitution effective September 2, 2025

#	Name	Designation
(1)	Ms Vini Mahajan	Chairperson
(2)	Dr Malini Shankar	Member
(3)	Mr Apurva Chandra	Member
(4)	Mr Giridhar Aramane	Member

(2) **Nomination & Remuneration Committee :**

Reconstituted in IL&FS Board meeting September 1, 2025

Reconstitution effective September 2, 2025

#	Name	Designation
(1)	Dr Malini Shankar	Chairperson
(2)	Mr Apurva Chandra	Member
(3)	Mr Giridhar Aramane	Member
(4)	Ms Vini Mahajan	Member

(3) **Group Risk Management Committee**

Reconstituted in IL&FS Board Meeting September 1, 2025

Reconstitution effective September 2, 2025

#	Name	Designation
(1)	Mr Giridhar Aramane	Chairman
(2)	Dr Malini Shankar	Member
(3)	Mr Nand Kishore	Member
(4)	Mr Apurva Chandra	Member
(5)	Ms Vini Mahajan	Member

Mr. Kaushik Modak and Ms Jayashree Ramaswamy, Group Executive Committee members, shall be the permanent invitees to GRMC

(4) Stakeholders' Relationship Committee / (5) Corporate Social Responsibility / (6) IT Strategy Committee pending to be reconstituted and to be considered at the next Board Meeting

(7) Group Executive Committee (GEC) :

Reconstituted by Circular Resolution no. 26 FY 2024-25 (Post exit of Mr Feby Koshy, the GEC includes balance three members.)

Reconstitution effective December 1, 2024

#	Name	Designation
(1)	Mr Nand Kishore	Chairman
(2)	Mr Kaushik Modak	Member
(3)	Ms Jayashree Ramaswamy	Member

Note : GEC subsumes all functions of Committee of Whole-time Directors, the Asset Sale Committee, the Empowered Committee on Restructuring and the Standing Committee for Road projects

(8) Internal Complaints Committee (ICC) for Prevention of Sexual Harassment of Women at Workplace :

(HR email dated November 4, 2025)

#	Name	Designation
(1)	Ms Lubna Usman	Chairperson
(2)	Ms Sunita Yaganti	Member
(3)	Mr Gaurav Khungar	Member
(4)	Mr Neerav Kapasi	Member
(5)	Ms Anju Chopra	Member
(6)	Ms Diksha Dhillon	Member
(7)	Ms Shobha Sachdev	External Member